



Open Discovery
Innovation Network
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Structure of ODIN's
GOVERNANCE

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UNITES MINDS TO ACCELERATE DRUG DISCOVERY AND IMPROVE DIAGNOSTICS

ODIN breaks down the barriers between industry and academia
by supporting precompetitive research in a collaborative,
open environment.

In this short folder, you will find information
about the overall governance structure of ODIN
as well as brief information about the individual
governance organs.

Please refer to the "Learn the BASICS" folder for
general information about the ODIN model.

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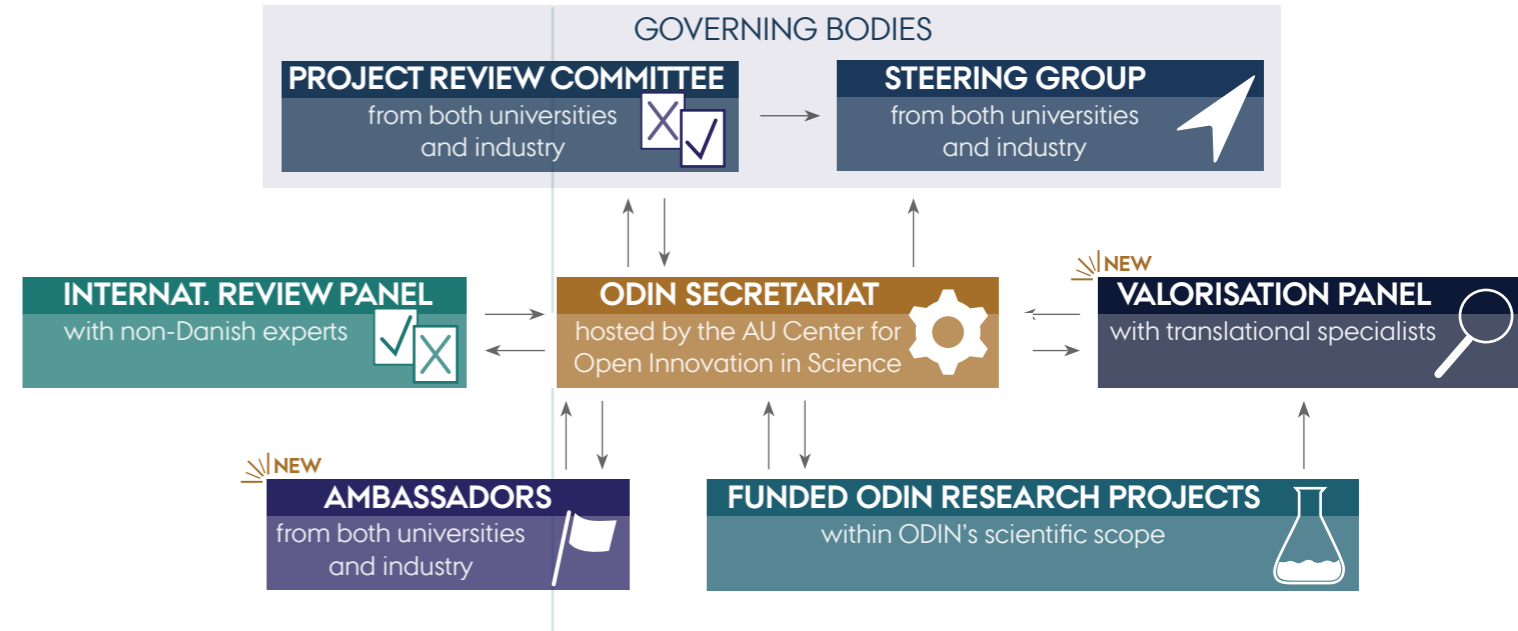
ODIN'S GOVERNANCE STRUCTURE

The governance structure of ODIN (2024-2028) is based on the model implemented in the first grant period of ODIN (2020-2023). However, the model has been modified to accommodate the inclusion of four new universities.

The **five university partners** are:

- Aarhus University (AU)
- Aalborg University (AAU)
- Technical University of Denmark (DTU)
- University of Copenhagen (KU)
- University of Southern Denmark (SDU)

Together with industry, the five universities have co-created the current ODIN. This is reflected in the governance structure illustrated on the next page and detailed in the description of each governance organ in this folder.



THE STEERING GROUP



MEMBERS

The Steering Group consists of a total of 10 members: Each of the five partnering universities appoints one high-level representative. Similarly, one high-level representative is appointed from four of the initial 13 core industry partners. In addition to this, one representative will be included from the pharma industry association Lægemiddelindustriforeningen (Lif). A non-voting observer from the Novo Nordisk Foundation is allowed to participate in the Steering Group meetings.

TASKS

The Steering Group meets at least twice a year and the group:

- Sets the **OVERALL STRATEGY** and thereby the direction for ODIN.
- **APPOINTS MEMBERS** of the Project Review Committee, supported by the ODIN Secretariat.
- Makes **FUNDING DECISIONS**. The Steering Group has the final say on which projects to fund, based on the in-depth reviews and nominations from the Project Review Committee and the International Review Panel.
- **ADAPTS CALL ROUNDS** to fit the strategy including the introduction of e.g. themed call rounds and changes to ODIN procedures (matchmaking etc.)
- Has the mandate to **TERMINATE PROJECTS** ahead of time if the Project Review Committee finds that the funded projects do not progress satisfactorily (based on progress reports).

THE PROJECT REVIEW COMMITTEE



MEMBERS

The 10 members of the Project Review Committee equally represents industry and academia. All partner universities are represented with one vote in the committee with a corresponding number of industry members. Special care will be given to represent expertise on the cardiometabolic, cardiovascular and infectious disease areas.

TASKS

The Project Review Committee meets whenever applications are reviewed. Their tasks are, among other things, to:

- **REVIEW PROPOSALS** from the call rounds when they meet regularly at set time-points and (if needed) ad hoc to follow up the progress of funded projects.
- **NOMINATE PROJECTS** for funding. Based on reviews of the incoming applications, the Project Review Committee nominates projects for funding.
- **ASSESS PROJECT PROGRESS**. The committee chairperson, and the entire committee if needed, assesses any project plan deviations in the funded projects, if the ODIN Secretariat finds notable developments or change requests in the half-yearly progress reports from the funded projects.

THE INTERNATIONAL REVIEW PANEL



MEMBERS

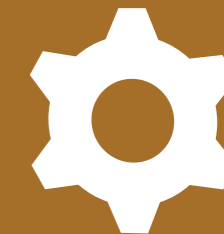
The panel consists of three international experts specifically selected to represent different scientific fields with special focus on cardiometabolic, cardiovascular and infectious disease areas as well as drug discovery, platform technologies and innovation in general.

TASKS

The International Review Panel only operates online and will thus not meet in person. The panel's tasks are to:

- **REVIEW PSEUDONYMISED APPLICATIONS.** The panel receives all full-length applications chosen for review by the Project Review Committee. However, the panel evaluates pseudonymised versions.
- **COUNTER BIAS** in the selection of projects. The pseudonymisation described above is implemented to counter any bias on gender, seniority etc. If the ODIN Secretariat detects, for example, gender imbalances in the Project Review Committee's nominations, a comparison with the ratings in the International Review Panel will be able to confirm or reject any suspicion of bias.

THE ODIN SECRETARIAT



STAFF

The ODIN Secretariat is a purely administrative unit based at Aarhus University. The Secretariat staff is responsible for the day-to-day operation of ODIN and the support of the governing organs. It consists of a leader as well as a full-time programme coordinator and an administrative officer.

TASKS

The overall operation of the ODIN platform requires the management of, among other things:

- **PROGRESS MONITORING** of ODIN and reporting to the Novo Nordisk Foundation.
- **ADMINISTRATIVE SUPPORT** of the Steering Group and the review bodies.
- **NETWORK ACTIVITIES** such as organising ideation, matchmaking and knowledge sharing events.
- Facilitation of **CONTACT BETWEEN NETWORK MEMBERS** to ensure that participants with project ideas have the best possible opportunities to find collaborators within the network.

CONTACT

You can contact the ODIN Secretariat via email at odin@au.dk or find the direct contact information at [ODIN's website](#).

THE VALORISATION PANEL



MEMBERS

The panel will have more than 10 members consisting of business developers and innovation experts from the partner universities, industry and relevant organisations as well as representatives from the AU Open Innovation in Science Centre at Aarhus University.

PURPOSE

The purpose of the newly established Valorisation Panel is to map the ways ODIN's precompetitive results can be translated into value by industry. More specifically, the Panel will generate a publicly shared case-collection that can help future applicants (from both industry and academia) design their ODIN projects for optimal long-term value creation (e.g., new services, products, processes). As such, the panel functions as a feedback-loop that allows the ODIN Secretariat to learn and improve the ODIN platform throughout its funding period.

SCIENTIFIC AND INDUSTRIAL AMBASSADORS



SCIENTIFIC AMBASSADORS AND THEIR TASKS

Up to 10 scientific ambassadors will be recruited from the five partner universities. Their tasks include helping to promote ODIN and its open concept as well as to engage relevant researchers at the universities. The scientific ambassadors will help ensure fast and agile ideation and matchmaking processes in ODIN.

The ambassadors will typically be active scientists employed at a partner university. They have a good overview of the relevant research areas and colleagues.

INDUSTRIAL AMBASSADORS AND THEIR TASKS

Similarly, the ODIN Secretariat will engage ambassadors from the participating companies to help the companies screen the relevance of incoming ideas at the ODIN platform - and to engage the right recipients within their organisations.

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