

Open Discovery
Innovation Network
ÓDIN

Structure of ODIN's
GOVERNANCE

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UNITES MINDS TO ACCELERATE DRUG DISCOVERY AND IMPROVE DIAGNOSTICS

**ODIN breaks down the barriers between industry and academia
by supporting precompetitive research in a collaborative,
open environment.**

In this short folder, you will find information about the overall governance structure of ODIN as well as brief information about the individual governance organs.

Please visit [ODIN's website](#) for general information about the ODIN model.



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ODIN'S GOVERNANCE STRUCTURE

The governance structure of ODIN (2024-2029) is based on the model implemented at Aarhus University during the initial pilot phase of ODIN (2020-2023). The model has been modified to accommodate the inclusion of four new universities.

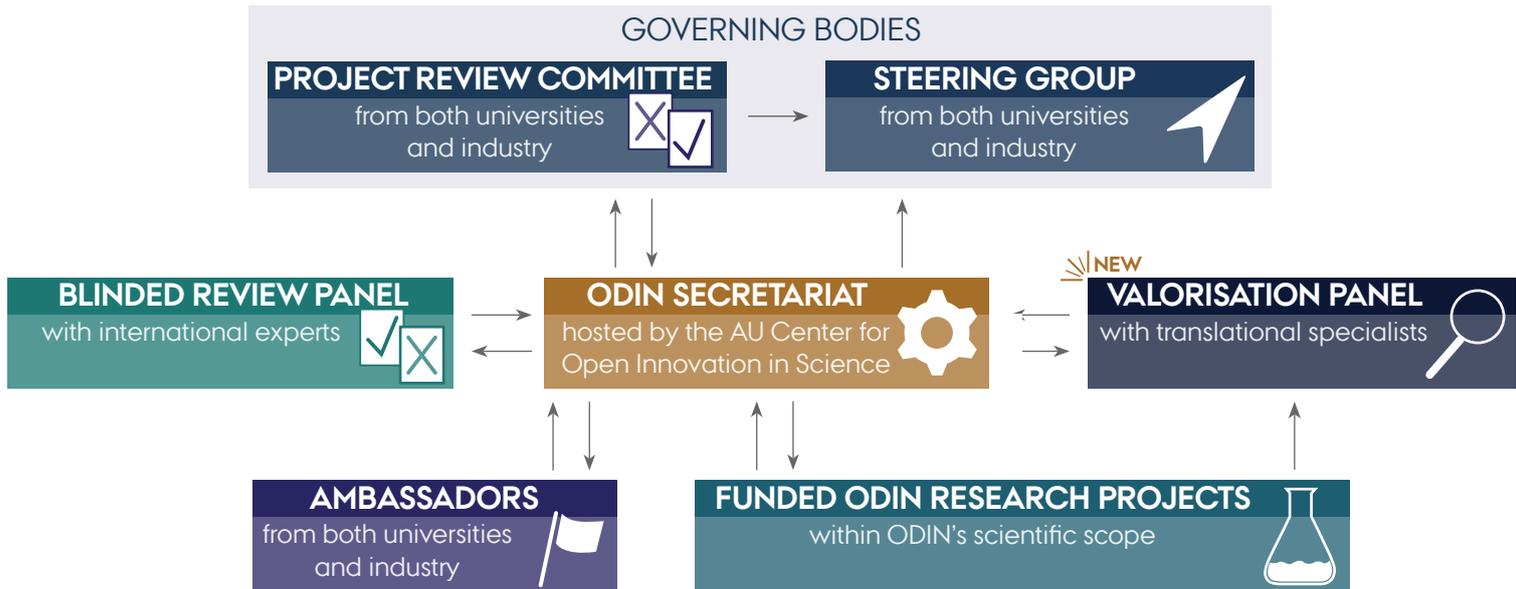
The **five university partners** are:

- Aarhus University (AU)
- Aalborg University (AAU)
- Technical University of Denmark (DTU)
- University of Copenhagen (KU)
- University of Southern Denmark (SDU)

Together with industry, the five universities co-created the current ODIN. This is reflected in the governance structure illustrated on the next page and detailed in the description of each governance organ in this folder.

ODIN and its funded projects are supported financially by cascade funding generously provided by the **Novo Nordisk Foundation** and the **Lundbeck Foundation**.

ODIN'S GOVERNANCE STRUCTURE



THE STEERING GROUP



MEMBERS

The Steering Group consists of a total of 10 members: Each of the five partnering universities appoints one high-level representative. Similarly, one high-level representative is appointed from four of the core industry partners, as well as one representative from The Danish Association of the Pharmaceutical Industry, Lægemedelindustriforeningen (Lif).

TASKS

The Steering Group meets at least once per year and the group:

- Sets the **OVERALL STRATEGY** and thereby the direction for ODIN.
- **APPOINTS MEMBERS** of the Project Review Committee, supported by the ODIN Secretariat.
- Makes **FUNDING DECISIONS**. The Steering Group has the final say on which projects to fund, based on the in-depth reviews and nominations from the Project Review Committee and the Blinded Review Panel.
- **ADAPTS CALL ROUNDS** to fit the strategy including the introduction of e.g. themed call rounds and changes to ODIN procedures (matchmaking, reviewer rules etc.)
- Has the mandate to **TERMINATE PROJECTS** ahead of time if the Project Review Committee finds that the funded projects do not progress satisfactorily (based on progress reports).

FOUNDATION PRESENCE

- For Novo Nordisk Foundation, a designated non-voting observer participates in the Steering Group meetings.
- For Lundbeck Foundation, a designated research board has the final mandate to approve/decline projects selected by the Steering Group for funding by the LF.

THE PROJECT REVIEW COMMITTEE



MEMBERS

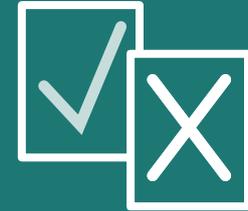
The Project Review Committee represents a mixture of researchers from both industry and academia. All partner universities are represented with one vote in the committee with a similar number of industry members. Special care is given to represent expertise in all scientific scope areas.

TASKS

The Project Review Committee meets whenever applications are reviewed. Their tasks are, among other things, to:

- **REVIEW PROPOSALS** from the call rounds when they meet regularly at set time-points and (if needed) ad hoc to follow up the progress of funded projects.
- **NOMINATE PROJECTS** for funding. Based on reviews of the incoming applications, the Project Review Committee nominates projects for funding.
- **ASSESS PROJECT PROGRESS.** The committee chairperson, and the entire committee if needed, assesses any project plan deviations in the funded projects, if the ODIN Secretariat finds notable developments or change requests in the half-yearly progress reports from the funded projects.

THE BLINDED REVIEW PANEL



MEMBERS

The panel consists of international experts specifically selected to represent different scientific fields with special focus on the scientific scope as well as drug discovery, diagnostics, platform technologies and innovation in general.

TASKS

The Blinded Review Panel only operates online. The panel's tasks are to:

- **REVIEW PSEUDONYMISED APPLICATIONS.** A member of the panel individually reviews relevant full-length applications. The applications are anonymized of all names and genders through the use of pseudonyms.
- **COUNTER BIAS** in the selection of projects. The pseudonymisation described above is implemented to counter any bias on gender, seniority etc. If the ODIN Secretariat detects, for example, gender imbalances in the Project Review Committee's nominations, a comparison with the ratings in the Blinded Review Panel will be able to confirm or reject any suspicion of bias.
- **BREAK DEADLOCKS** In case of deadlock within the PRC regarding an application, the blinded review(s) will be given extra weight to resolve the situation.

THE ODIN SECRETARIAT



STAFF

The ODIN Secretariat is an administrative unit based at Aarhus University. The Secretariat is responsible for the day-to-day operation of ODIN and support of the governing organs.

TASKS

The overall operation of the ODIN platform requires the management of, among other things:

- **CREATING ALL DOCUMENTATION** such as guidelines and applications.
- **SUPPORTING APPLICANTS** both before, during and after the application process.
- **PROGRESS MONITORING** of ODIN and reporting to the Foundations.
- **ADMINISTRATIVE SUPPORT** of the Steering Group and the review bodies.
- **NETWORK ACTIVITIES** such as organizing introductions, matchmaking and knowledge sharing events to ensure that participants with project ideas have the best possible opportunities to find collaborators within the network.

CONTACT

You can contact the ODIN Secretariat via email at odin@au.dk or find the direct contact information at [ODIN's website](#).

THE VALORISATION PANEL



MEMBERS

The panel has members consisting of business developers and innovation experts from the partner universities, industry and relevant organisations as well as representatives from the AU Open Innovation in Science Centre at Aarhus University.

PURPOSE

The purpose of the newly established Valorisation Panel is to map the ways ODIN's precompetitive results can be translated into value by industry. More specifically, the Panel will generate a publicly shared case-collection that can help future applicants (from both industry and academia) design their ODIN projects for optimal long-term value creation (e.g., new services, products, processes). As such, the panel functions as a feedback-loop that allows the ODIN Secretariat to learn and improve the ODIN platform throughout its funding period.

SCIENTIFIC AND INDUSTRIAL AMBASSADORS



SCIENTIFIC AMBASSADORS AND THEIR TASKS

Each of the five partner universities has up to 2 scientific ambassadors. Their tasks include helping to promote ODIN and its open concept as well as engaging relevant researchers at the universities. The scientific ambassadors help to ensure fast and agile ideation and matchmaking processes in ODIN. The ambassadors have a good overview of the relevant research areas and colleagues at their respective institutions.

INDUSTRIAL AMBASSADORS AND THEIR TASKS

Similarly, the ODIN Secretariat engages ambassadors from the participating companies to help the companies screen the relevance of incoming ideas within the ODIN platform - and to engage the right recipients within their organisations.

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